

HESPA Annual Conference

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Data & Policy Refinement

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**POLICY
GENESIS**

*Ideas driven
Data largely contextual*

**REFINE
POLICY**

*New & detailed data
Data catalyse policy*

**POLICY
MATURITY**

*Data used by providers to fine
tune objectives & performance*



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The pure present is the unstoppable advance of
the past to devour the future.

Franz Kafka



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